

In June 2013, the State Board of Education passed a revised set of guidelines pursuant to Tenn. Code Ann. §49-3-306(h), which requires districts to create and implement differentiated pay plans. The intent of the differentiated pay plans is to give local control to districts in regard to salary schedule, and to create another lever for districts to attract and retain teachers based on a flexible set of potential criteria. A complete copy of the policy can be found here.

Structure of this Document

The document includes two required sections where districts will describe their proposed 2014-15 differentiated pay plans and salary schedules. An optional section is also included on stakeholder engagement and eligibility. Finally, districts that choose to propose an <u>alternative salary schedule</u> as their differentiated pay plan, or part of their plan, will need to complete a short <u>addendum</u>. A list of the common differentiated pay terms used throughout this document can be found in <u>Appendix A</u>.

Timeline

The department has created a flexible timeline for differentiated pay plan submission to better meet the various deadlines of each district's local school board and budget processes. The table below outlines this timeline:

General Differentiated Pay Plan Submission Timeline								
Prior to submission	Local school boards are informed of and/or approve differentiated pay plans							
that will be submitted to TDOE								
Jan. 2, 2014	TDOE begins accepting differentiated pay plan submissions							
Ongoing	Districts submit differentiated pay plans to TDOE							
Three weeks after date of	TDOE communicates approval decision to school districts							
submission								
Following TDOE approval	Local school boards approve final differentiated pay plans and any associated							
notification but no later	budget items							
than June 30, 2014								

For those districts that choose to implement an <u>alternative salary schedule</u> as their differentiated pay plan (see page 5 for more detailed information on this option) the following timeline will be used in order to meet the necessary State Board of Education (SBE) deadlines.

Alternative Salary Schedule Submission Timeline							
Prior to submission	Local school boards are informed of the alternative salary schedule that will						
	be submitted to TDOE						
Jan. 2, 2014	TDOE begins accepting differentiated pay plan submissions						
Jan. 31, 2014	Districts submit alternative salary schedules to TDOE						
By Feb. 21, 2014	TDOE communicates approval decision of the alternative salary schedule to						
	school districts						
By March 8, 2014	Local school boards approve the alternative salary schedule						
March 8, 2014	TDOE submits alternative salary schedule documents to the SBE						
April 18, 2014	SBE Meeting						

All differentiated pay plans and alternative salary schedules should be submitted to Laura.Encalade@tn.gov. The department also plans to post the final differentiated pay plans on its website.

Note that while the differentiated pay plan must be implemented in the 2014-15 school year, the first payouts from those plans could occur, particularly for those plans which include performance related criteria, at the completion of the 2014-15 school year when all relevant student achievement data is available. Following the 2014-15 school year, the department will collect evidence of implementation, including information regarding the number of awards that were paid out.

Contact Laura Encalade at <u>Laura.Encalade@tn.gov</u> or (615) 253-2119 for additional questions or guidance on creating your differentiated pay plan or on the submission and approval processes.

I. Description of Differentiated Elements (Required Section)

Directions: For each element of the district's differentiated pay plan, use the table below to provide a description of how the district will differentiate pay. The plan must include <u>at least one</u> of the elements listed below in the left-hand column, in addition to education and experience.

Many plans may include a combination of several elements; therefore, please add rows or repeat differentiated elements as needed. For example, the plan may include two different types of additional instructional roles. Also, please feel free to delete from the table or leave blank any differentiated elements that will not be used in your plan.

Appendix B of this document contains an example of each type of differentiated element. Please review that example prior to completing the table below.

Differentiated Element	Description	Compensation Type and Size	Reach	Estimated Cost	Estimated Salary Expenditures		
	Describe how the district will differentiate for this element. Include the criteria for receiving the award.	Will the compensation be given as a bonus or a base pay increase? How much will qualifying teachers receive?	Eligibility: How many teachers are eligible for this type of compensation? Forecasted participation: How many teachers do you estimate will receive the award?	How much does the district estimate it will pay out for this differentiated pay element?	What percentage of salary expenditures (excluding benefit costs) does this element cover?		
Hard-to-Staff (School, Subject, or Placement)	The district will offer a supplement in a hard-to-staff tested academic area and/or foreign language based on 3 or fewer applications/transfers available. Appropriate certification must be held for the hard-to-staff position. Experience in the area is	The award will be given as a two-part supplement, one-part bonus if applicable. \$1,000 supplement for accepting the position as long as the teacher completes the year in that position. This supplement will continue yearly as long	This award will be available only in hard-to-staff positions. The district typically would have no more 3 positions per school year.	The estimated total for this is \$9,000 (3 teachers at \$3,000 each)	This award makes up less than 1% of the district's annual salary costs.		

Additional Instructional Roles or Responsibilities	preferred. Attendance of 170 out of 180 days for the school year is required with the exception of a waiver from the Director of Schools and Board of Education. The district will offer limited positions in additional instructional roles for extended learning. Appropriate certification for subject and principal recommendation required. Experience and Level 4 plus evaluation teachers are preferred.	as the teacher remains in the position. \$1,000 supplement will be added for concluding the year with satisfactory growth results in the subject being taught with the appropriate measurement tools. Currently employed teachers in the designated hard-to-staff areas with satisfactory growth would be eligible to receive the same supplement as a retention incentive. If applicable, \$1,000 transfer bonus will be added for teachers moving to hard-to-staff positions within the district and learning the new standards. This would be for transfers that occur based upon district request from one grade level to another. This will be awarded in a bonus pay of \$20 per hour for each contract signed.	All teachers are eligible.	The estimated total for this is \$14,500. (State awarded amount for Extended Contract.)	This supplement makes up less than 1% of the districts expenditures on salaries.
Education	The district will include Bachelor's, Master's, Master's	All degrees will be awarded with a base pay increase as	All teachers are eligible.	The average base pay increase for	This degree increase makes

	+30, EDS, and Doctorate	shown on the attached		added degrees is	up less than 1%
	degrees for eligible base pay	salary schedule.		\$2,500 per	of the districts
	compensation as shown on the			degree. The	expenditures on
	attached salary schedule.			estimated cost is	salaries.
				\$7,500. (Typically	
				no more than 3	
				teachers per year	
				will exercise this	
				option.)	
Experience	The district will continue to award step increases in the field indicated. The attached salary schedule contains proposed amounts.	Each teacher will earn a step increase for years of experience in the fields indicated on the attached salary schedule.	All teachers are eligible.	The average step increase in the district is \$500 per year up to 20 years when considering all levels of education. The	This experience makes up 1.1% of the districts expenditures on salaries.
				estimated cost is \$40,000.	

II. Salary Schedule (Required Section)

1. Please include below or attach a copy of the district's proposed 2014-15 salary schedule.

CLAY COUNTY SALARY SCHEDULE Effective July 1, 2013

YEARS OF EXPERIENCE	0	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20
DESCRIPTION OF TRAINING	-	-																			
Teachers & Principals System-Wide Personnel	40,785 41,775	41,370 42,370	41,370 42,370	42,060 43,060	42,940 43,980	43,830 44,885	45,030 46,115	45,985 47,090	47,385 48,510	48,410 49,570	48,590 49,755	49,625 50,825	49,835 51,030	50,905 52,135	51,090 52,315	52,190 53,445	52,190 53,445	53,130 54,405	53,130 54,405	54,105 55,405	54,105 55,405
Teachers & Principals System-Wide Personnel	37,525 38,855	38,105 39,450	38,105 39,450	38,725 40,100	39,510 40,920	40,340 41,770	41,440 42,905	42,330 43,830	43,595 45,150	44,540 46,120	44,720 46,310	45,680 47,300	45,875 47,505	46,855 48,510	47,045 48,725	48,060 49,760	48,060 49,760	48,910 50,645	48,910 50,645	49,775 51,540	49,775 51,540
Teachers & Principals System-Wide Personnel	36,050 37,345	36,640 37,955	36,640 37,955	37,215 38,560	37,955 39,325	38,775 40,175	39,815 41,245	40,655 42,115	41,850 43,355	42,750 44,295	42,945 44,490	43,875 45,460	44,040 45,625	44,995 46,615	45,180 46,800	46,140 47,800	46,140 47,800	46,945 48,630	46,945 48,630	47,770 49,485	47,770 49,485
Teachers & Principals System-Wide Personnel	34,291 35,115	34,430 35,740	34,430 35,740	34,975 36,305	35,690 37,050	36,465 37,855	37,906 38,870	38,265 39,715	39,400 40,915	40,245 41,785	40,430 41,965	41,776 42,885	41,776 43,050	42,385 44,000	42,590 44,200	43,500 45,155	43,500 45,155	44,260 45,930	44,260 45,930	45,025 46,735	45,025 46,735
Teachers & Principals System-Wide Personnel	30,876 31,715	31,446 32,315	31,446 32,315	31,475 32,810	32,080 33,450	32,750 34,140	34,066 35,045	34,315 35,780	35,320 36,820	36,065 37,590	36,220 37,760	37,461 38,575	37,461 38,755	37,950 39,565	38,125 39,745	38,940 40,595	38,940 40,595	39,590 41,270	39,590 41,270	40,255 41,965	40,255 41,965
THREE YEARS OF COLLEGE	25,865	26,340	26,340	26,750	27,280	27,845	28,565	29,175	30,015	30,645	30,790	31,455	31,600								
TWO YEARS OF COLLEGE	25,095	25,580	25,580	25,965	26,470	27,020	27,720	28,320	29,135	29,750	29,885	30,525	30,670								
ONE YEAR OF COLLEGE	24,345	24,800	24,800	25,175	25,670	26,205	26,880	27,450	28,250												
0 YEAR OF COLLEGE	23,580	24,015	24,015	24,385	24,860	25,380	26,050	26,595	27,370												

Footnotes:

Note 1: See State Board of Education Rules, Regulations and Minimum Standards 0520-2-4-.01(15), Advanced Academic Training Acceptable for Purposes of Salary Rating on the License, regarding master's degree, master's degree plus 30 semester hours, education specialist's degree, and doctor's degree designations.

Note 2: A principal shall receive \$8.00 per month for ten months for each full-time teacher under his/her supervision up to and including 20 full-time teachers.

Note 3: Occupational education teachers with less than a bachelor's degree who hold the occupational education license shall be paid on a bachelor's degree.

Note 4: For a supervising teacher of instruction, add \$20.00 for each teacher supervised to a maximum of 50 teachers. Less than full-time will be reduced proportionally.

Note 5: For a supervising teacher of instruction with less than a bachelor's degree, rate the person as though they hold a bachelor's degree.

(This is the proposed salary schedule unless additional funding comes down.)

2. Describe how you will allocate any future state funding increases (i.e., FY13 1.5% increase in the BEP instructional component). Will increases be: 1) applied across-the-board, 2) allocated towards differentiated pay, or 3) a combination of both? Adjustments from the state will be given in a pay raise across-the-board due to Clay County having one of the lowest salary schedules in the state. We would like to allocate towards a more in depth differentiated pay plan; however, our focus to attract quality teachers forces us to work on the salary schedule first.

III. Eligibility and Stakeholder Engagement (Optional Section)

While this section is optional, the information provided will help the department to be able to provide continued support and assistance to districts in implementing their differentiated pay plans.

- 1. Provide a list of eligibility rules (i.e., attendance requirements, retirement or transfer policies, etc.) for the differentiated pay plan elements or additional roles/responsibilities outlined in the plan. **All information is provided in the above chart.**
- Include a description of how the district engaged teachers or other stakeholders in the development of the differentiated pay plan.
 The limited allocation for differentiated pay after passing through the BEP formula, along with other partially unfunded mandates required Clay County Schools to go with a very limited pay plan. Therefore, Clay County only engaged with School Board members and members of the Collaborative Conferencing Committee.
- 3. Does the district plan to expand or grow its differentiated pay plan in future years? If so, what types of changes or expansions are you considering to your differentiated pay plan or salary schedule? We expect and desire to expand based on available funding with two of the focus areas being attendance and test scores.

Appendix A: Common Differentiated Pay Definitions

- 1. <u>Base pay (base salary):</u> An individual's salary excluding any additional compensation in the form of bonuses, stipends, or supplements for additional work or responsibilities.
- 2. <u>Bonus/stipend</u>: Additional compensation for a pre-defined set of criteria. Bonus and stipend pay are awarded in addition to or "on top of" an individual's base pay. Bonuses/stipends are one-time payments awarded for a specific role, additional responsibility, or achievement of particular criteria. Bonuses and stipends are not a part of base salary and do not become a reoccurring part of an individual's compensation.
- 3. <u>Traditional salary schedule (or step and lane schedule)</u>: A salary schedule that uses years of experience and education levels exclusively to determine educator's increases in base pay. Traditional schedules may follow the same structure as the state minimum salary schedule. Salary schedules that modify the amount of the step increases given for experience or change the structure of the education lanes may still be considered a traditional schedule as long as they meet or exceed the relevant state minimums.
- 4. <u>Alternative salary schedule¹:</u> A salary schedule that uses some other component, often a performance measure, in addition to or in place of education and experience to determine base pay. A schedule where an educator's evaluation score is used to determine the amount of his or her yearly base pay increase is an example of an alternative salary schedule. Alternative salary schedules are subject to State Board of Education approval.
- 5. <u>Opt-in/opt-out provision</u>: Individuals are provided with the choice to participate in a program. This provision is most often associated with alternative salary schedules and is not a required provision.

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¹ If you are unsure as to whether your plan is a traditional salary schedule or an alternative salary schedule, please contact <u>Laura.Encalade@tn.gov</u>.